# MTO - ACEC-ONTARIO EXECUTIVE COMMITTEE MEETING NOTES

**Date:** June 11, 2024 **Time:** 1:00 pm – 3:00 pm

Location: MS Teams

ATTENDEE ACEC-ONTARIO ATTENDEE MTO

Duane Girard (GHD) Sunil Kothari (AtkinsRéalis) Tanya Cross (Dillon) Steve Pilgrim (McIntosh Perry) Bernard James (Parsons) Doug DeRabbie (ACEC-Ontario) Andrew Hurd (ACEC-Ontario) Eric Doidge (MTO)
Alain Beaulieu (MTO)
Michelle McGrath (MTO) (Chair)
Kevin Boudreau (MTO)
Michelle Pasqua (MTO)
Malvika Rudra (MTO
Bruce Cane (MTO)
Rebecca Li (MTO)
Megan Chochla (MTO)
Claudette Miscione (MTO)

### 1. INTRODUCTION / ANNOUNCEMENTS

- Michelle McGrath is the acting Director of the Design and Engineering Branch (DEB)
- New round of introductions
  - Bernard James (ACEC-Ontario)
  - o Megan Chochla (MTO) is the director of the new Highway Transfer Secretariat
- Upcoming changes at MTO; Kevin Boudreau retiring, Michelle McGrath moving into his position in the Capital Program Delivery Branch; Becca Lane will be the permanent director in DEB

OPEN ITEMS		Lead
2.	CONTRACT MANAGEMENT SYSTEM (CMS) - UPDATE	
	<ul> <li>For Construction, majority of functionality is fully available for use in CMS. Claims apps and invoice enhancement are finalized. Three working group meetings with ACEC have been completed with the final meeting planned for this week. 45 new material lab codes have been moved into production.</li> <li>For Engineering, CMS went live on May 1. Two training sessions were completed in May for the initial users of the system. Future training sessions will be planned as more users come online.</li> </ul>	
	DISCUSSION: N/A	
	ACTION: N/A	REBECCA

# 3. UPDATE ON THE CAPITAL PROGRAM, TENDERING ACTIVITY AND PROJECT PIPELINE

- MTO is finalizing the spring/summer 2024 Ontario Highways Program (OHP);
   it is currently in approvals and targeting publication in the next few weeks.
- When this is completed, work will commence on the annual update of the engineering pipeline – this is expected to be available in approximately 3 months.

### 24/25 budget

- MTO total highway capital budget has increased significantly it's now \$4.0B, compared to \$3.3 B last year.
  - Other transportation programs increased by \$200M, largely due to the funding provided to Toronto for the Gardiner Expressway and Don Valley Parkway
  - Property and design funding increased by about \$260M, which will help us prepare for future construction projects. Including the Bradford Bypass and Hwy 413
  - Construction funding had the largest increase, almost 300M, from \$2.3B to \$2.6B, which we intend to fully spend.
- The annual budget funds both carryover work and the current year value of new procurement activity.
- Carryover can often account for a large proportion of the spending in a given year.

### Quarterly Slide

- We are expecting to issue between 81-107 tenders this year, with a total value of up to \$1.5B
  - o This is a bit higher volume than last year, with 83 tenders issued
- Important to note that these projections represent MTO-tendered contracts only.

### Regional Slide

 These tenders provide opportunities across the province, with ~60% in the South and 40% in the North

### **Budget Distribution Slide**

- This chart shows how we have allocated the 24/25 construction budget to the 5 regional areas (Central region has higher value projects, including Garden City Skyway).
- As a reminder, this budget funds carryover work, plus the current year impact of new tenders

#### 23/24 Actual Tenders - total & by region

- 83 tenders issued last year, including 45 in the final quarter higher than the projected 37 on the Early Tenders list
- Tenders were distributed throughout the province

### Engineering Project Pipeline

Although the commitment was to provide a pipeline annually in the Fall, MTO
updated the pipeline list and provided it to ACEC-Ontario in April 2024; the
updated list has also been posted on TCP. Moving forward, the pipeline list

MICHELLE P

OPEN ITEMS	
I basis following the spring/summer ar).	
scussed ways to accelerate ast meeting.  ACEC for input.  C.  We meeting.  Sess; combine scope award close to on of firms in advance; will workshop C-Ontario needs to be ready and 31, MTO will reach out to ACEC-applicable.	REBECCA
SATER SUDBURY – GINEERS/MTO STRATEGY internal reviews. No changes sponsibilities for OH&S (i.e. OH&S system for engineering have some training (ISO)). Stay on agenda to continue	REBECCA
ha	ve some training (ISO)).

# 6. UPDATE ON THE TRANSFER OF GARDINER EXPRESSWAY AND DON VALLEY PARKWAY FROM THE CITY OF TORONTO

- At our last meeting, we announced the creation of the Toronto Expressways Secretariat which is leading the work related to the DVP and Gardiner upload, subject to due diligence. On March 28, the upload of Ottawa road 174 to the province was also announced. The Secretariat has been tasked to take on the expanded scope to include the Ottawa upload, and as a result, has been renamed to the Highway Transfer Secretariat.
- The ministry is also proceeding with the due diligence assessment of the Toronto expressways.
  - On May 8, we issued a Request for Service (RFS) to vendors on the ministry's Management Consulting Services Vendor of Record arrangement. The closing date is June 27.
  - As the ministry is in active procurement, we cannot provide additional details at this time. Any questions can be directed to the ministry's procurement office (<u>mtoprocurement@ontario.ca</u>).
- At the same time, we are in early discussions with the City of Ottawa to advance commitments related to Highway 174.

### DISCUSSION:

ACEC has interest in timeframes.

ransfer to happen before the next election.

### **ACTION:**

MTO to send ACEC-Ontario link to publicly available term sheet.

The following links to the terms sheets for Toronto and Ottawa as well as MTO's procurement email address were sent to ACEC-Ontario on June 17, 2024:

Toronto - Ontario - Toronto New Deal Working Group

Ottawa - Terms of the Ontario-Ottawa Agreement I ontario.ca

MTO's procurement email address - MTOProcurement@ontario.ca.

**MEGAN** 

June 11, 2024

### **NEW ITEMS**

## 7. 24/7 Construction

 General discussion to obtain ACEC-Ontario's thoughts on this topic and how it may impact the industry.

### **DISCUSSION:**

- CA side, always available 24/7 now anyway.
- Prices will go up due to limited resources (for big projects such as Hwy 417).
- Can discuss at sub-committees as well.
- MTO: is the industry ready? Challenges for industry to bid the work, correctly; will change the bidding; front end design, contract, schedule developed will be changed; need to do trial?
- Questions re: extended hours (employment standards, on-call).
- How will long weekends be impacted/managed?
- Alternative Contract Delivery impact would be greater; can't just think about conventional deliver; will need to take back and have a discussion
- Jurisdictional scan? Other provinces? How do they manage? AB MTO has done it and majority don't do it, expensive, by exception only;
- What is lead time? MTO would need to sort it out; could start with trials, need buy-in from ORBA; may be considered as a tool, which may apply on one project and not another; identify operations where it's a hard "no"; other projects would be more feasible (candidates); if projects already out, then change order (not preferred).
- Ministry's key objective? Both less disruption to traffic and speed completion.
- ACEC-Ontario have been invited to discuss this topic with Board of Trade, City of Toronto; will share at this table.

### **ACTION:**

ACEC-Ontario to take back, discuss and report back.

### MICHELLE M

8.	Progressive DB – ACEC-Ontario participation		
0.	General discussion on ACEC-Ontario participation (included in ORBA		
	<ul><li>sessions).</li><li>MTO and IO hosted an information session last September.</li></ul>		
	ACEC-Ontario looking for an update.		
	DISCUSSION:		
	<ul> <li>Garden City Skyway; Open procurement so cannot discuss details. Will reengage in future as model evolves and applied to future projects.</li> <li>IAO lead for GCS; MTO should also develop our own model.</li> <li>Putting together draft TOR/Legal agreements; discussions with ACEC-Ontario alone, then ORBA alone, then both together.</li> <li>Timing: early next year given timelines with GCS.</li> <li>ACEC: ORBA/GCS discussions happening? – Malvika to follow up.</li> </ul>	MALVIKA	
	ACTION: N/A		
9.	Consultants – request to present/showcase their firms to MTO		
J.	<ul> <li>Does ACEC-Ontario have any suggestions on how MTO should handle these requests? Should it be coordinated through ACEC-Ontario?</li> </ul>		
	DISCUSSION:		
	<ul> <li>ACEC-Ontario has lunch and learns with Halton; could be something similar</li> <li>A lot of movement, may be a need to get in front of certain folks in ministry;</li> <li>Used to have spring meetings;</li> <li>Alain asked Doug to reconvene in a couple of weeks;</li> </ul>		
	ACTION:		
	<ul> <li>take back to sub-committee</li> <li>ACEC-Ontario to think about most fair approach and report back</li> </ul>	MICHELLE M	
10.	Highway 413 Update		
	<ul> <li>Looking for any new information since the May 21<sup>st</sup> session</li> <li>Thank you for attending market event; great way to present the facts; lots of public and media; looking to do more events, more formal market sounding;</li> <li>Preliminary design (60%) should be at 90% by fall; next year do a PIC; Premier is vocal about announcements in 2025; looking at early works; more to come; will provide updates as we work on Preliminary Design.</li> </ul>		
	DISCUSSION:		
	Event was good but not clear understanding on project delivery; industry looking at signals on how it will be delivered; looking at partnerships.		
		MALVIKA	

INFORMATION SHARED FOR THIS MEETING						
Document Title	Shared By	Format				
MTO Capital Program Update	МТО	Powerpoint				

### **NEXT MEETING**

September 11, 2024 (in-person at the MTO CETI building, Toronto)